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Of Correlated Normal Variables**

**Andrew M. Ross  
Lehigh University**

**Report No. 03W-004**

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## Abstract

We compute useful upper and lower bounds on the expected maximum of up to a few hundred correlated Normal variables with arbitrary means and variances. Two types of bounding processes are used: perfectly dependent Normal variables, and independent Normal variables, both with arbitrary mean values. The expected maximum for the perfectly dependent variables can be evaluated in closed form; for the independent variables, a single numerical integration is required. Higher moments are also available. We use mathematical programming to find parameters for the processes, so they will give bounds on the expected maximum, rather than approximations of unknown accuracy. Our original application is to the maximum number of people on-line simultaneously during the day in an infinite-server queue with a time-varying arrival rate. The upper and lower bounds are tighter than previous bounds, and in many of our examples are within 5 percent of each other.

*Subject Classifications:* Probability: bounds. Queues: Nonstationary.

## 1 Introduction

There are many cases where one wants an idea of the maximum load on a system over a period of time. Applications occur in structural engineering to withstand wind, wave, flood, or earthquake forces. Similar problems occur in surge suppression for electronic systems, and in designing power grids that should be able to handle the peak load. Maximum values are also important in applications other than load-determination. For example, critical paths in project scheduling can depend on how long the longest sequence of jobs takes until it is done. Circuit designs depend on how long it takes signals to propagate through a network of gates. Similarly, the lifetime of a system in reliability theory is related to the maximum of certain sums of component lifetimes. Also, factory capacity decisions depend on the maximum expected demand for a portfolio of products,

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Both variables will have variance  $\sigma_{X_i}^2$ , and covariances  $\sigma_{X_{ij}}$ .

## 2 Previous Literature

Jensen's inequality gives us our first bound, since the "max" function is convex. This gives us an easily obtained but not very tight lower bound on the expected maximum:

$$E \left[ \max_i \tilde{X}_i \right] \geq \max_i E \left[ \tilde{X}_i \right] = \max_i m_i$$

Tippett (1925) gives tables for the expected value and variance of the maximum of IID Normals for  $n = 2, 5, 10, 20, 60, 100, 200, 500, 1000$ . He also gives tables for the CDF of the maximum. Most of the paper is concerned with the distribution of the range, though. Teichroew (1956) gives more detailed tables for  $n = 2 \dots 20$  for all Normal order statistics, along with their products. Again, this is for the IID case only. Clark and Williams (1958) consider the distribution of the order statistics for IID variables, but start by assuming that the CDF inverse is a polynomial. Thus, their method in this form is invalid for Normals. However, they extend it to require only differentiability. Bose and Gupta (1959) also consider the IID Normal case.

Owen and Steck (1962) considers the DID (Dependent but Identically Distributed) case, with standard Normals and all equal correlations. This is done by starting with  $n + 1$  IID Normals, and transforming them to  $n$  DID variables. They then consider multinomial distributions with equal cell probabilities.

Clark (1961) gives exact formulas for the first four moments of the maximum of two Normals in the DDD case. We summarize the formula for the expected maximum here: first, define

$$a \equiv \sqrt{\sigma_{X_1}^2 + \sigma_{X_2}^2 - 2\sigma_{X_{12}}} \tag{1}$$

and

$$\alpha \equiv (m_1 - m_2)/a \tag{2}$$

Then

$$E \left[ \max(\tilde{X}_1, \tilde{X}_2) \right] = m_1 \cdot \Phi(\alpha) + m_2 \cdot \Phi(-\alpha) + a \cdot \phi(\alpha) \tag{3}$$

where  $\phi$  and  $\Phi$  are the Standard Normal density and cumulative distribution functions. He also provides a recursive approximation of the moments of the maximum for three, four, or more Normals, and shows some evidence that the approximation is fairly accurate. The approximation is to treat two of the variables first, and suppose that their maximum also has a Normal distribution, then combine that Normal with the third, etc. We will return to this approximation in Section 6.4. He points out that the completion time of a PERT network (Malcolm et al., 1959) can be represented as the maximum of all paths from start to finish, but that there are often too many paths to consider all of them explicitly. He then develops an approximation method not unlike Dijkstra's algorithm, where the time that each node occurs is updated based on its

equal-variances condition of Slepian's inequality, but then loses the stochastic dominance condition. At that point, it can only guarantee that the expected values of the maxima are ordered. Still, it applies only to zero-mean variables.

Our main method for establishing upper and lower bounds on our DDD variables  $\tilde{X}_i$  involves a theorem from Vitale (2000), which we state here in a slightly modified version. Let  $\tilde{W}_i$ ,  $\tilde{X}_i$ , and  $\tilde{Y}_i$ , for  $i = 1 \dots N$ , be zero-mean DDD Normal random variables such that, for all  $i, j$ ,

$$\mathbb{E}[(\tilde{W}_i - \tilde{W}_j)^2] \leq \mathbb{E}[(\tilde{X}_i - \tilde{X}_j)^2] \leq \mathbb{E}[(\tilde{Y}_i - \tilde{Y}_j)^2] \quad (6)$$

Then for arbitrary constants  $m_i$ ,

$$\mathbb{E} \left[ \max_i \tilde{W}_i + m_i \right] \leq \mathbb{E} \left[ \max_i \tilde{X}_i + m_i \right] \leq \mathbb{E} \left[ \max_i \tilde{Y}_i + m_i \right] \quad (7)$$

We have chosen to also use  $m_i$  as the mean of  $\tilde{X}_i$ , so that we can write

$$\mathbb{E} \left[ \max_i \tilde{W}_i \right] \leq \mathbb{E} \left[ \max_i \tilde{X}_i \right] \leq \mathbb{E} \left[ \max_i \tilde{Y}_i \right] \quad (8)$$

It is not too difficult to use simulation to estimate the expected value of the maximum. The multivariate Normal is simulated by using a vector of independent standard Normal values, and multiplying by the Cholesky decomposition of the covariance matrix, then adding the vector of means. This technique is summarized in Chapter 8.1.4 of Tong (1990) and was used in Ross (2001). However, as mentioned above, using simulation introduces noise into the results, which can make optimization more difficult.

A variety of papers have appeared that consider maximum values for queueing systems. Their techniques usually are particular to queueing systems, rather than applying to a wide class of processes (DDD Normal processes). Furthermore, they are typically confined to queueing systems with constant arrival rates, rather than allowing rates to vary with the time of day.

In the next two sections, we compute the expected maximum for two special covariance structures.

### 3 The Perfectly Dependent Case

It is the arbitrary structure of the covariance matrix that makes the expected maximum hard to compute. By imposing more structure on the covariances, we can obtain a process whose expected maximum is more amenable to computation. Our first simplification is the case when all the components of the process are perfectly correlated. That is, the correlations coefficients can only be +1 or -1. In the situation with identical distributions, perfect correlation makes all but the first variable redundant, so  $\mathbb{E} \left[ \max_i \tilde{X}_i \right] = m_1 = \dots = m_N$ . When the distributions are not the same, the situation is more complicated, but still relatively friendly.

Next, we discuss a second way to restrict the covariance structure that makes the expected maximum computable. The random variables will be independent, but might have different distributions (the IDD case).

## 4 The Independent, Different Distributions Case

Suppose that we have a collection of independent random variables  $\tilde{W}_i$  for  $i = 1 \dots N$ ; they may have different means and variances. The cumulative distribution function (CDF) of their maximum value is

$$\Pr \left\{ \max_i \tilde{W}_i \leq w \right\} = \prod_{i=1}^N \Pr \left\{ \tilde{W}_i \leq w \right\} \quad (10)$$

We could obtain the density by taking the derivative, using the product rule. However, we end up with a sum of products that takes roughly  $N$  times longer to evaluate than the CDF. Instead, we will use the CDF directly. It is well known that for any non-negative random variable  $R$ , the mean value of  $R$  may be computed using

$$\mathbb{E}[R] = \int_0^\infty \Pr \{R > r\} dr \quad (11)$$

A somewhat less common formula from David (1981), among other places, extends this to the case where the variable may take any value, positive or negative

$$\mathbb{E}[X] = \int_0^\infty (\Pr \{X > x\} - \Pr \{X < -x\}) dx \quad (12)$$

Combining Eqn. 10 with Eqn. 12, we get

$$\int_0^\infty \left( 1 - \prod_{i=1}^N \Pr \left\{ \tilde{W}_i \leq w \right\} - \prod_{i=1}^N \Pr \left\{ \tilde{W}_i < -w \right\} \right) dw \quad (13)$$

Performing numerical integration gives us a relatively easy way to compute the expected maximum in the IDD case. Even though the integral has an infinite domain, the integrand approaches 0 very rapidly after a while, so not much is lost by stopping the integration then. In particular, we stopped integrating when the integrand underflowed using floating point arithmetic. That is, when the product terms come within roughly  $10^{-16}$  of 1, then  $1 - \prod$  evaluates to zero.

This formulation can easily accommodate some of the variables having a fixed value (a variance of zero). Such distributions can easily arise in applications, and in the bounding technique we will discuss below. Suppose that variable 10 has the largest mean of all the zero-variance distributions, and that  $m_{10} \geq 0$ . Then, we may start the numerical integration from  $m_{10}$  instead of from 0, because on the interval  $[0, m_{10})$  we will have  $\Pr \left\{ \tilde{W}_{10} \leq w \right\} = 0 = \Pr \left\{ \tilde{W}_{10} \leq -w \right\}$ . Thus, on that interval, the integrand is exactly 1, which does

where  $b_{ij}$  comes from Eqn. 15. Our objective function is shown in parentheses because finding an optimal solution is not vital: any feasible solution establishes a bound. The inequalities for an upper bound are similar:

$$\begin{aligned} & \text{(minimize} && \text{E} \left[ \max_i \tilde{Y}_i \right]) \\ & \text{s.t.} && \forall i, j: (s_i - s_j)^2 \geq b_{ij} \\ & && \forall i: s_i \text{ is unrestricted in sign} \end{aligned} \quad (17)$$

Here, we are using  $\tilde{Y}_i$  as the PDDD variables for the upper bound; hopefully this will not cause confusion with the IDD case, below.

These two programs have nonlinear (quadratic) constraints. For the lower bound, we can convert  $(s_i - s_j)^2 \leq b_{ij}$  into two simultaneous linear inequalities:

$$(s_i - s_j) \leq \sqrt{b_{ij}} \quad \text{and} \quad -(s_i - s_j) \leq \sqrt{b_{ij}}$$

However, the feasible region for the upper bound program is not convex, so when we linearize the constraints we end up with a disjunctive condition:  $(s_i - s_j)^2 \geq b_{ij}$  becomes

$$(s_i - s_j) \geq \sqrt{b_{ij}} \quad \text{or} \quad -(s_i - s_j) \geq \sqrt{b_{ij}}$$

This makes the problem much harder to solve for the upper bound than it is for the lower bound. However, we can at least find a starting feasible solution of the form  $s_i = i \cdot \max \sqrt{b}$ , though this probably gives results far from the true expected value. Another initial feasible solution is  $s_1 = 0$  and  $s_j = \max_{i=1 \dots j-1} (s_i + \sqrt{b_{ij}})$ . Either of these may be done with any ordering to the variables.

Because any feasible solution to the constraints gives a bound, it is not necessarily important to truly minimize or maximize the nonlinear objective function. We suggest starting with a linear objective function, whose weights are chosen heuristically. In the PDDD case, large expected maxima are obtained when two variables with large means have a large difference in their  $s_i$  values. For example, if  $s_4$  is large and positive, and  $s_5$  is large and negative, then regardless of the value of  $Z$ , at least one of the variables  $\tilde{V}_4, \tilde{V}_5$  will be large and positive. From this reasoning, two obvious weight functions are  $[-1, +1, -1, \dots]$  and  $[0, 0, \dots, 0, +1, -1, 0, \dots, 0]$ , where the two nonzero components are near the maximum value of  $m_i$ . In some of our experiments, these two objective functions gave different values of  $\bar{s}$ , but the same  $h(z)$  function and therefore the same final value of  $\text{E}[\max]$ . In other experiments, the resulting  $h(z)$  functions were only slightly different, and gave the same bounds to within 5 digits. When we used the true non-linear objective function on small problems, no change in the final value of  $\text{E}[\max]$  was obtained.

It is interesting to note that if  $\bar{s}$  is a feasible solution to either of these programs (upper or lower bound), then  $\bar{s} + \delta \cdot \vec{1}$  is also a feasible solution. Fortunately, as noted above, the objective function value is the same. The extra degree of freedom makes the feasible region unbounded in a way that can

Whether we use the standard deviations or variances as our decision variable, it takes  $N$  integrations to compute the gradient, whether done by taking the derivative symbolically, or by finite differences. Again, because any feasible solution gives us a bound, we suggest starting by using a linear objective function. If the bounds it gives are not satisfactory, then further effort can be put into solving the NLP, perhaps using the LP solution as a starting point. The program has one constraint for each pair of variables, which leads to a constraint matrix that is tall and thin, rather than short and wide. Thus, we have seen much faster solution times when solving the dual rather than the primal.

In using a linear program to find the bounds, we must choose an objective function. A few heuristics suggest themselves:

1. Emphasize just one variance
2. Emphasize the two or three variables with the highest means
3. Weight all variables using some function of their means

We have found that the final values of the bounds are not very different in our examples. For that reason, we have used the simple objective of equal weight on all variables.

We note briefly that our upper and lower bounds are equal in the 2-variable case, and therefore give the same answer that Eqn. 3 gives. This is because we may let  $\sigma_{W1}^2 = \sigma_{X1}^2 + \sigma_{X2}^2 - \sigma_{X12}$  and  $\sigma_{W2}^2 = 0$  to get the same value of  $a$  (in Eqn.1) as the  $\tilde{X}_1, \tilde{X}_2$  variables give.

## 6 A Queueing Demonstration

In some sectors of the dial-up Internet access industry, one company will rent its modem banks to another company. The bill is based on the maximum number of simultaneous sessions seen in the system during the day. We will assume that the system has plenty of capacity, so that we can treat it as an  $M_t/G/\infty$  system. This can be justified for modem banks that were built during the peak of the economic boom, but whose traffic has not risen to meet expectations. It is not uncommon to leave such a facility as it is, rather than canceling the phone lines, to avoid the trouble of rebuilding it later. Ross (2001) explored the optimal way to split the traffic between a company that uses this peak-based billing and one that bills on an hourly basis. Here, we use our upper and lower bounds on the expected maximum to get a good estimate of the expected peak of the day. We ignore the usual variation in average service durations throughout the day, though it is not difficult to include.

We will start by assuming that we know the arrival rate function,  $\lambda(t)$ , of a non-homogeneous Poisson process. Let  $Q(t)$  be the number in the system at time  $t$ ; it has a Poisson distribution with mean

$$m_\lambda(t) \equiv \int_{-\infty}^t \lambda(u)G^C(t-u)du \quad (20)$$



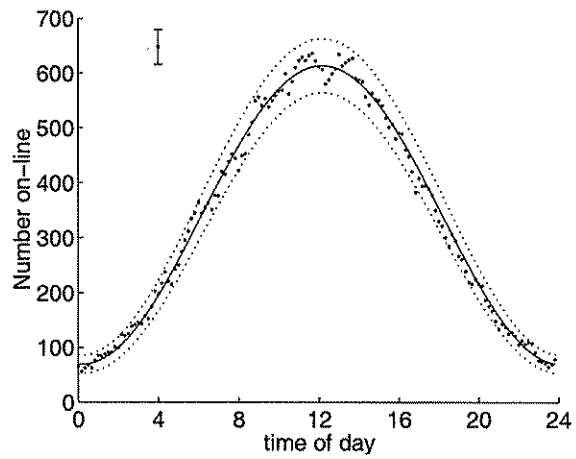


Figure 1: Mean, plus and minus two standard deviations, and a sample path

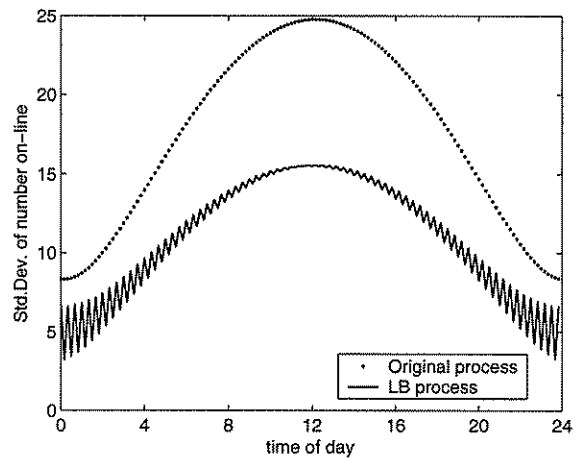


Figure 2: Standard deviations from the original and lower-bound processes

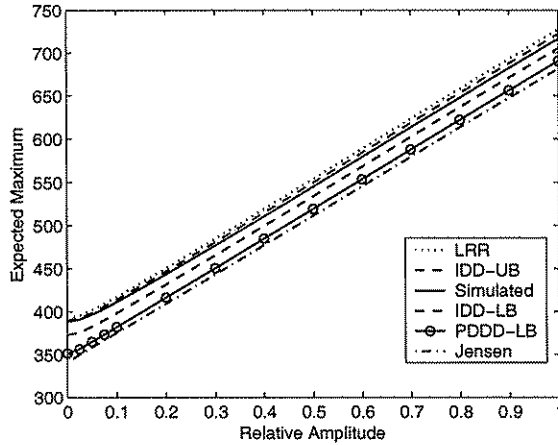


Figure 3: Bound behavior as the Relative Amplitude increases

orderings 1...144 and 144...1 produced essentially equal bounds. The orderings from largest to smallest mean (and vice versa) gave worse results (but equal to each other). Random orderings gave the worst results.

In Figure 4, we go back to  $RA = 0.8$  but change the number of samples during the day. We might do this to get a better idea of the continuous-time maximum by sampling more often, or to see how a proposed change in the agreed-upon sampling interval would affect costs. As the samples become closer together, their correlations rise, and this makes the lower bounds from the LP not as tight. This is because the right-hand side values  $b_{ij}$  (from Eqn. 15) decrease as the covariances increase. The errorbars shown are at plus and minus 2 standard errors from the mean. The relative distance between the upper and lower bounds from the IDD processes is 0.01 percent for 60-minute samples, and increases to 6.5 percent for 2-minute samples.

In Figure 5, we go back to 144 samples per day, but change the average service duration. This is because different Internet service providers see different customer behavior. Here, we have taken special care to keep the mean values the same for different service durations. This is done by computing the damping coefficient as in Eick, Massey, and Whitt (1993a), and increasing the relative amplitude to compensate for the damping, so that the resulting mean-value curve has a relative amplitude of 0.8 in all cases. As the service durations get longer, the correlation between sample points goes up (people who were on-line at 1:10pm are more likely to still be on-line at 1:20pm, so the samples are less independent). Again, this affects the lower bounds from the mathematical programs through the right-hand side values. For a mean service of 120 minutes, the relative distance between the bounds is 4.9 percent, but it decreases to 0.48 percent when the mean service is 5 minutes.

Interestingly, the optimal solution for the upper bound LP is not very differ-

ent than the original variances of the  $\tilde{X}_i$ , and so the value of the upper bound is practically the same as if we had chosen  $\sigma_{\tilde{Y}_i}^2 = \sigma_{\tilde{X}_i}^2$  (as we mentioned in Section 5, since all covariances are positive) and not run the LP. However, we will see a case (below) where they are substantially different.

We mentioned that, in the IDD case, we can calculate higher moments of  $\max \tilde{W}_i$  and  $\max \tilde{Y}_i$  using Eqn. 14. However, there is no reason that they will be bounds on the higher moments of  $\max \tilde{X}_i$ . We found that, empirically,

$$\text{Var} \left( \max \tilde{W}_i \right) \leq \text{Var} \left( \max \tilde{Y}_i \right) \leq \text{Var} \left( \max \tilde{X}_i \right)$$

in every case for the situations from Figures 3-5. In some sense, this is surprising—we might expect  $\tilde{Y}_i$  to produce an upper bound on the variance rather than a lower bound, because it gives an upper bound on the expected value. However, since the variables  $\tilde{Y}_i$  are IDD, where  $\tilde{X}_i$  are DDD, we might expect that the positive correlations of the  $\tilde{X}_i$  would increase the variance of the maximum, much as they would increase the variance if we were to take the sum.

## 6.2 Uncertainty in the Arrival Rate Function

In practical applications, we never know exactly what the non-homogeneous Poisson arrival rate  $\lambda(t)$  is going to be. It is affected by weather, breaking news, and other unexpected events. The variation we see in arrival rates is much more than predicted by a Poisson process. For example, if we forecast an arrival rate of 100 calls for a particular hour next week, a Poisson model would say that we should see 100 plus or minus 10 calls (one standard deviation). However, from real data sets we see a standard deviation more on the scale of 20 or 30 calls. For this reason, we will model the arrival rate itself as being uncertain. See the monograph by Grandell (1997) for a general view of these types of models, which are sometimes called Cox processes, after Cox (1955).

There are many ways to model the uncertainty, but we will consider a very simple one. We will suppose that we know the shape of the arrival rate precisely, but its scale is subject to some forecast error. That is, for a particular known shape function  $\ell(t)$ , the arrival rate is

$$\Lambda(t) = S \cdot \ell(t)$$

where  $S$  is a random variable, and we have a prior distribution for it. We would typically take  $E[S] = 1$ , but will leave it general for now. Let the prior CDF be  $F_S(s)$ . The multiplier is chosen once, just before the start of the day, rather than continuously changing as the day goes on. There is some evidence for this simple model being appropriate, as discussed in Thompson (1999), Henderson and Chen (2000), and Brown et al. (2002).

To compute the mean and variance at each sample point, and the covariance between sample points, we condition on the value of  $S$  and then uncondition:

$$m_{S\ell}(t) \equiv E[E[m(t) | S]] = \int_0^\infty \int_{-\infty}^t s \cdot \ell(u) G^C(t-u) du dF_S(s)$$

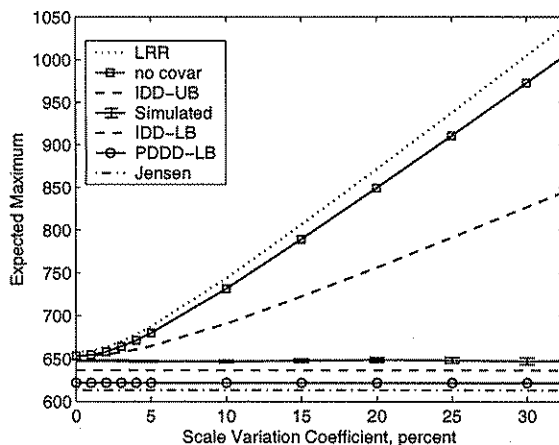


Figure 6: Bound behavior as the forecast uncertainty changes

solution to the IDD mathematical program in the case when all covariances are positive, suggested in Section 5. In the case where the arrival rate function was known exactly, this solution was similar to the solution of the LP for the IDD variables, but now in the uncertain-scale case it is substantially different. The relative distance between the upper and lower bounds from the LP in this case is not as good as in the previous examples: it is roughly equal to the coefficient of variation of the scale factor. That is, the bounds are within 4.5 percent of each other when the variation coefficient is 5 percent, and they are within 29.89 percent of each other when the variation coefficient is 30 percent. Nonetheless, they are still much closer together than the LRR bound and the Jensen's inequality bound.

Figure 7 is analogous to Figure 2: it shows the standard deviations from our two bounding processes, along with those from the original process. Now, the upper bound process is substantially different from the original. We still see the zigzagging in the lower bound process, but again not in the upper bounds.

Figure 8 shows the optimal solutions for the PDDD lower bound, for two different objective functions. The first uses the weights  $[-1, +1, -1, \dots]$ , and the second uses  $[0, 0, \dots, 0, +1, -1, 0, \dots, 0]$ . For the first weighting function, the values of  $s_i$  zig-zag, alternating small and large. For the second, the values are essentially constant except for the two variables that had non-zero weights. We have adjusted the values of  $\bar{s}$  in each case so that the smallest is zero; in this way, they may be thought of as standard deviations, and compared to Figure 7.

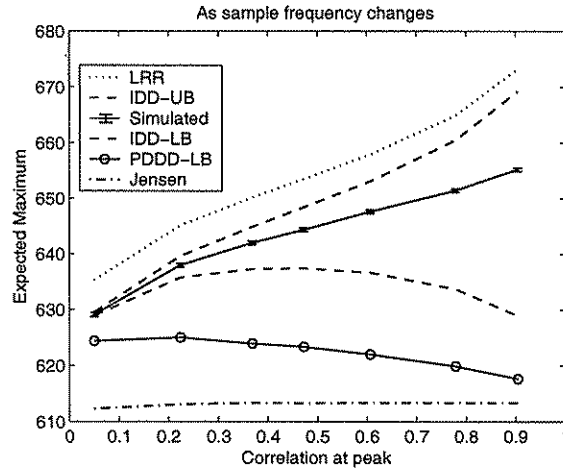


Figure 9: Bound behavior as the correlation changes due to sample frequency changes

### 6.3 Bound Quality and Pairwise Correlations

In Figures 4-6, we changed the system parameters in a way that affected the correlations between sample points. Now, we explore the effect of correlations more directly. Instead of graphing against the changing system parameters, as before, we will use the same data but look at the correlation between the two adjacent samples at the peak time of day. This is neither the highest nor the lowest correlation between adjacent points during the day—those occur during the lulls in the arrival rate (in the evening and the morning, respectively). Indeed, the correlation at peak is roughly the average of the entire day’s adjacent correlations.

Figures 9-11 use this correlation at peak as the horizontal axis, and are analogous to Figures 4-6. We see that, as we anticipated from the earlier figures, the bounds move farther apart as the correlation changes, but there is little else that we can generalize.

### 6.4 Clark’s Approximation

As mentioned in the literature survey, Clark (1961) proposed an approximation in the DDD case that uses the two-variable DDD results repeatedly. For example, starting with the 144 variables in our central case, we would pick two of them, create a new variable that is the maximum of the two, and assume that

variable is normal. That is,

$$\begin{aligned} & \mathbb{E} \left[ \max \tilde{X}_1, \dots, \tilde{X}_{142}, \tilde{X}_{143}, \tilde{X}_{144} \right] \\ &= \mathbb{E} \left[ \max \tilde{X}_1, \dots, \tilde{X}_{142}, \max(\tilde{X}_{143}, \tilde{X}_{144}) \right] \\ &\approx \mathbb{E} \left[ \max \tilde{X}_1, \dots, \tilde{X}_{142}, N_1 \right] \end{aligned}$$

where  $N_1$  is a two-moment Normal approximation to  $\max(\tilde{X}_{143}, \tilde{X}_{144})$ . The mean is computed via Eqn. 3; for the variance, see Clark (1961). New correlations are computed between  $N_1$  and the other variables, and the procedure is repeated until two variables are left. The final expected value is then computed via Eqn. 3.

We have not seen in the literature a discussion of what order is best for the reduction. Several options are:

1. From 1 to  $N$ ,
2. From  $N$  to 1,
3. From  $\min m_i$  to  $\max m_i$ ,
4. From  $\max m_i$  to  $\min m_i$ , or
5. Random permutation.

One might also consider the variances along with the means when deciding the order, but we have not done so.

To evaluate the effects of the ordering, we have tried each of the above suggestions on some of our previous experiments. Figure 12 shows the results of the five orderings as we vary the average service rate (analogous to Figure 5). The 1...144 and 144...1 results are practically the same, and are closer to the results of the simulation than the min...max, max...min, and random-permutation results, which are themselves nearly indistinguishable.

However, we see different results for the various orderings in Figure 13, which varies the coefficient of variation in the forecast uncertainty (analogous to Figure 6). The 1...144 and 144...1 results are still very close. However, the min...max ordering seems very accurate compared to the simulation, while the max...min ordering is now worse, and the random ordering is the least accurate.

In all but one case here, we see that as the random variables become more correlated, the accuracy of the Clark approximation decreases.

## 7 Conclusions and Further Directions

We have demonstrated two ways to calculate lower bounds, and one way to compute upper bounds, that give tighter bounds than previously available results. While we have used surrogate objective functions, the results can only improve

in the future by using the true non-linear objective function. Our results do not require choosing an ordering for the random variables, as Clark's approximation does. While the IDD lower bound was always better than the PDDD bound, there may be applications where the PDDD bound is superior. It does have the advantages of a closed-form way to evaluate the objective function and gradient.

Out of curiosity, it would be nice to have a proof (or counterexample) about the convexity of  $\mathbb{E}[\max]$  in the standard deviations (IDD case) or  $s_i$  values (PDDD case). However, it would probably not dramatically affect the usefulness of the bounds. It would also be reassuring to have a more quantitative way to express the apparent fact that the bound values do not vary much when we change the weights in the LP.

It would also be nice to have an intuitive explanation of why, in the PDDD case, the expected value of the maximum is insensitive to adding  $\delta \cdot \bar{I}$  to the value of  $\bar{s}$ . The current proof uses only elementary methods, but does not add probabilistic insight.

It might be possible to get better bounds with the currently IDD variables by allowing some  $\bar{W}_i$  variables to be correlated. For example, we could make the covariance between  $\bar{W}_1$  and  $\bar{W}_2$  a decision variable, but have them be independent of all the other random variables. The same would apply for  $\bar{W}_3$  and  $\bar{W}_4$ , etc. Then, instead of computing the expected maximum of (say) 144 IDD Normals, we would compute the expected maximum of 72 IDD Bivariate-Normals. This would require computing the CDFs for the bivariate Normals, which is possible but not as easy as it is for univariate Normals.

## A The LRR Bound in the Normal case

The LRR bound in Eqns. 4 and 5 is valid for any distribution, but requires integration of the tail CDF function. Fortunately, for Normal random variables, we can manipulate the integral to get an expression that does not involve integration (other than the Normal CDF). We write  $\Pr\{\tilde{X}_i > x\}$  as an integral, then reverse the order of integration of the resulting double integral. In the Normal case, we can then re-write the formula using the CDF and PDF of each variable.

First, we change the order of integration. Let  $f_i(t)$  be the PDF for the random variable  $\tilde{X}_i$ . We have

$$\int_{x=c}^{\infty} \Pr\{\tilde{X}_i > x\} dx = \int_{t=c}^{\infty} t f_i(t) dt - c \Pr\{\tilde{X}_i > c\}$$

This is true for Normal, Gamma, and many other common distributions.

Next, assuming a Normal distribution, we get (after integrating by parts)

$$\begin{aligned} \sigma_{\tilde{X}_i}^2 \cdot f_i(c) + m_i \cdot \Pr\{\tilde{X}_i > c\} - c \cdot \Pr\{\tilde{X}_i > c\} = \\ \sigma_{\tilde{X}_i}^2 \cdot f_i(c) + (m_i - c) \cdot \Pr\{\tilde{X}_i > c\} \end{aligned}$$

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